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1           Robert W. Holthausen  
 2       Q. Okay. And how would an economist go  
 3       about apportioning harm between the effect of the  
 4       holding company notes and the effect of a  
 5       hypothetical capital structure decision, absent  
 6       the holding company notes?

7       A. Well, I think what you do is, you take  
 8       into consideration the difference in the  
 9       probabilities of Marvel experiencing financial  
 10      distress.

11      Q. Okay. This goes back to your damages  
 12     methodology of forecasting the probability of  
 13     financial distress with and without the holding  
 14     company notes?

15      A. Correct.

16      Q. Okay. Would you please take a look at  
 17     paragraph 10 of Holthausen Exhibit 1?

18      A. Okay.

19      Q. All right. Do you see that paragraph  
 20     10, you say that Mr. Baliban incorrectly applied  
 21     the Andrade and Kaplan estimate of financial  
 22     distress costs of 10 to 20 percent because such an  
 23     estimate should be applied to the distressed  
 24     company one year prior to the onset of financial  
 25     distress?

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1           Robert W. Holthausen  
 2       MR. ALLINGHAM: I apologize. Were you  
 3       reading, or is that a summary?

4       MR. GOLDWATER: It's a summary.  
 5       MR. ALLINGHAM: Sorry.

6       A. Yes, I see that.

7       Q. And do you see that you support that  
 8       opinion with a reference in footnote 3 of your  
 9       report to page 1463 of the Andrade and Kaplan  
 10      study?

11      A. Correct.

12      Q. Okay. Let me hand you the Andrade and  
 13     Kaplan study. Can I have this marked as  
 14     Holthausen Exhibit 2?

15      (Andrade and Kaplan study is marked as  
 16     Holthausen Exhibit 2 for Identification.)

17      Q. Okay. I show you what's been marked as  
 18     Holthausen Exhibit 2. Does that look like a copy  
 19     of the Andrade and Kaplan study that we've been  
 20     talking about?

21      A. Yes.

22      Q. Okay. And would you please take a look  
 23     at the page that you reference in footnote 3 of  
 24     your report, page 1463?

25      A. Okay.

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1           Robert W. Holthausen  
 2       Q. Okay. Now, the text on that page is  
 3       discussing an estimate of financial distress costs  
 4       based upon changes and operating performance  
 5       that's reflected in a chart on page 1464. Do you  
 6       see that?

7       A. Correct.

8       Q. My question is: Why do you identify the  
 9       particular estimate on page 1463 as the applicable  
 10      measurement of financial distress costs?

11      A. Well, what I'm referring to here is the  
 12     10 to 20 percent estimate that came out of  
 13     Mr. Baliban's report. And I believe this is where  
 14     that 10 to 20 percent estimate comes from out of  
 15     his report.

16      Q. Did you see a citation to this  
 17     particular measure or -- I'm sorry -- this  
 18     particular estimate in Mr. Baliban's report?

19      A. I don't remember that off the top of my  
 20     head, whether there was a particular reference to  
 21     this.

22      Q. Okay. Within the Andrade and Kaplan  
 23     study there are a number of estimates of financial  
 24     distress costs. Isn't that true?

25      A. Yes.

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1           Robert W. Holthausen

2       Q. Okay. And have you done anything to  
 3       determine whether the estimates on page 1463 are  
 4       more applicable to the facts of this lawsuit than  
 5       any of the other estimates of financial distress  
 6       costs within the Andrade and Kaplan study?

7       MR. ALLINGHAM: Would you read that  
 8       back, please?

9       (Counsel requests the reading of the  
 10      following testimony:

11      "QUESTION: And have you done anything  
 12     to determine whether the estimates on page 1463  
 13     are more applicable to the facts of this lawsuit  
 14     than any of the other estimates of financial  
 15     distress costs within the Andrade and Kaplan  
 16     study?"")

17      A. Could you repeat that one more time?

18      Q. I'll just say it.

19      A. Okay.

20      Q. Have you done anything to determine  
 21     whether the particular estimate based on changes  
 22     in operating performance referenced on page 1463  
 23     is more applicable to the facts of this lawsuit  
 24     than any of the other estimates which are also  
 25     contained within the Andrade and Kaplan study?

27 (Pages 102 to 105)

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1            Robert W. Holthausen  
 2        A. What I've done is, I've looked at a  
 3 series of estimates of financial distress costs  
 4 that come out of their paper. I haven't just  
 5 looked at one. I've looked at alternatives as  
 6 well.  
 7        Q. And as you say, I think, somewhere in  
 8 your report, that you have to consider all of the  
 9 evidence in that study. Isn't that right?  
 10      A. That's correct.  
 11      Q. Okay. It's not appropriate to single  
 12 out one measure. Isn't that right?  
 13      A. I think that's right.  
 14      Q. Okay. Towards the bottom of page 5 of  
 15 Holthausen Exhibit 1, you note that "Marvel  
 16 announced an attempt to restructure its debt on  
 17 October 8, 19 -- October 8, 1996," and you say  
 18 that that is the "appropriate date of distress  
 19 consistent with Andrade and Kaplan."  
 20      Do you see that?  
 21      A. Yes.  
 22      Q. Okay. And what do you mean by the "date  
 23 of distress"?

24      A. Well, Andrade and Kaplan measure  
 25 financial distress costs by looking from the

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1            Robert W. Holthausen  
 2 particular methodology they're applying?  
 3        A. Correct.  
 4        Q. Okay, okay. If you look at paragraph 10  
 5 on page 6 of your report -- it's the first  
 6 complete sentence on page 6. It starts, "Under  
 7 the methodology of the study," and then the  
 8 sentence goes on. Do you see that?  
 9        A. Uh-huh.  
 10      Q. What are you referring to when you say  
 11 "the methodology of the study"?

12      A. Well, when Andrade and Kaplan talked  
 13 primarily about their 10 to 20 percent estimate,  
 14 it comes from this table 6 measuring from -- I  
 15 guess it's in panel B -- from year minus one to  
 16 post-resolution. And so these numbers of  
 17 financial distress that you see here in that panel  
 18 B are measured from the fiscal year prior to the  
 19 onset of financial distress. So these percentage  
 20 estimates that they're getting are based upon what  
 21 the value of the firms were at that point in time.  
 22 So if you want to use these 10 to 20 percent  
 23 estimates which come from this table, then I think  
 24 you have to apply it -- or you have to apply it to  
 25 the like period for Marvel.

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1            Robert W. Holthausen  
 2 fiscal year prior to the onset of financial  
 3 distress. And they define in their study the  
 4 onset of financial distress as either of those  
 5 three things that I mention: defaulting on a debt  
 6 payment, trying to restructure the debt, or EBITDA  
 7 falls below interest expense.  
 8        Q. So they define the onset as the fiscal  
 9 year prior to the financial distress event or  
 10 signal?  
 11      A. No. They define the onset as those  
 12 three things, and then they measure it from the  
 13 fiscal year prior to the onset through  
 14 post-resolution, for example.  
 15      Q. Okay. And according to the measurement  
 16 in the Andrade and Kaplan study, is the impact of  
 17 financial distress felt on a particular date or  
 18 over a period of time?  
 19      A. They don't measure that because they  
 20 look over long windows, so they don't say it  
 21 occurred on this date or that date. They look  
 22 over a period of time, and they look at various  
 23 windows.  
 24      Q. Yes. They measure the impact over  
 25 various intervals of time, depending on which

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1            Robert W. Holthausen  
 2        Q. So you're assuming that Mr. Baliban is  
 3 also using table 6?  
 4        A. Yes --  
 5        Q. Okay.  
 6        A. -- because I think that's where the 10  
 7 to 20 percent in Andrade and Kaplan primarily  
 8 comes from.  
 9        Q. And I think we've already discussed:  
 10 The relevant time interval for the measurement of  
 11 financial distress cost depends on the particular  
 12 methodology that's being applied?  
 13      A. Say that again.  
 14      Q. Within the study, the relevant time  
 15 interval for the measurement of financial distress  
 16 costs, it depends on the particular methodology  
 17 within Andrade and Kaplan that they're using?  
 18      A. Well, they measure it over different  
 19 time windows.  
 20      Q. Okay. So we would have to know what  
 21 Mr. Baliban was looking to for his estimate?  
 22      A. Correct. But I think when he talks  
 23 about 10 to 20 percent, this is primarily where it  
 24 comes from.  
 25      Q. And what do you base that on?

28 (Pages 106 to 109)

Page 110

1            Robert W. Holthausen  
 2        A. The Andrade and Kaplan study.  
 3        Q. No. What do you base your statement  
 4        that Mr. Baliban is primarily using --  
 5        A. Well, this is where I think Andrade and  
 6        Kaplan basically get their 10 to 20 percent from,  
 7        and he gets it from Andrade and Kaplan.  
 8        Q. Okay. Let me just finish the question.  
 9        A. I'm sorry. Right.  
 10      Q. Where do you base your statement that  
 11     that's where Mr. Baliban gets the 10 to 20 percent  
 12     from?  
 13      A. Perhaps he got it from someplace else,  
 14     but I believe Andrade and Kaplan got the 10 to  
 15     20 percent from this table.  
 16      Q. Okay. Would you please take a look at  
 17     paragraph 12 of Holthausen Exhibit 1?  
 18      A. Yes.  
 19      Q. In the second sentence of paragraph 12,  
 20     you say that "The Andrade and Kaplan study  
 21     provides another potential measure of the expected  
 22     cost to Marvel associated with the indenture  
 23     covenants," and the sentence goes on.  
 24      A. Uh-huh.  
 25      Q. What do you mean by a "potential

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1            Robert W. Holthausen  
 2        Q. My question to you is whether you had  
 3        done any analysis to determine which, out of the  
 4        several measures or several estimates of financial  
 5        distress in Andrade and Kaplan, which was the most  
 6        applicable to the facts of this case. And you  
 7        said, well, I was looking at a measure that looked  
 8        at the difference before a financial distress and  
 9        up until post-resolution of distress.  
 10      A. That has to do with my theory of  
 11     economic damage -- right? -- because that's the  
 12     period where we want to look at it from sort of  
 13     this ex-ante view, which goes from before to  
 14     after.  
 15      Q. So what did you do specifically? I'm  
 16     not clear on what you did.  
 17      A. Well, I'm looking at situations where --  
 18     so, for example, in panel B I want to measure the  
 19     financial distress from the year prior to the  
 20     onset of financial distress to post-resolution.  
 21      Q. Panel B of what?  
 22      A. Excuse me? I didn't understand.  
 23      Q. You mentioned a panel B. I'm not  
 24     sure --  
 25      A. I'm sorry. Panel B of table 6.

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1            Robert W. Holthausen  
 2        measure"?  
 3        A. I could have just used another measure.  
 4        Q. Are all the methodologies used to  
 5        estimate the cost of financial distress in the  
 6        Andrade and Kaplan study potential measures?  
 7        A. Well, they're potential measures  
 8        measured at various points of time. Whether  
 9        they're all appropriate or not depends on what  
 10      you're trying to do.  
 11      Q. Okay. And did you do anything to  
 12      determine, out of the universe of measures within  
 13      the Andrade and Kaplan study, which was the most  
 14      appropriate measure for use in this lawsuit?  
 15      A. Again, what I -- since I want to measure  
 16      the expected cost, I want to measure the cost from  
 17      prior to the onset of financial distress to  
 18      post-resolution, and that's based upon wanting to  
 19      know sort of what the ex-ante effects were going  
 20      to be.  
 21      Q. So did you do an analysis of the  
 22      difference in enterprise value of Marvel prior to  
 23      the onset of financial distress and  
 24      post-resolution?  
 25      A. You'll have to say that again.

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1            Robert W. Holthausen  
 2        Q. So you actually did an analysis  
 3        according to the time interval in table 6 of the  
 4        Andrade and Kaplan study?  
 5        A. Right, and some of the other tables,  
 6        too. With my damage analysis --  
 7        Q. I'm sorry to interrupt you. And you  
 8        said some of the others, too. Which of the others  
 9        did you do that for?  
 10      A. Well, the other ones that I refer to in  
 11      my report.  
 12      Q. Okay, just those. I guess I'm not --  
 13      can you show me which and where in your report you  
 14      refer to some others?  
 15      A. Well, for example, I talk in page 7  
 16      about table 5, and in paragraph 13 I talk about  
 17      panel B of table 9, so I try to be pretty explicit  
 18      about where I'm pulling the data from.  
 19      Q. So you did do analyses for a few of the  
 20      methodologies within the Andrade and Kaplan study.  
 21      Did you do anything to determine which was the  
 22      most appropriate or most applicable of the Andrade  
 23      and Kaplan estimates?  
 24      A. Well, I selected from -- there were some  
 25      that I selected based upon my damage theory.

29 (Pages 110 to 113)

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1           Robert W. Holthausen  
 2 Right? And those are the ones that I talk about  
 3 in my report that I think are most appropriate.  
 4       Q. Okay.  
 5       A. And then I talk about, for example, you  
 6 know, the 10 to 20 percent estimate, and I also  
 7 talk about the 0 percent estimates that Andrade  
 8 and Kaplan get in their study.  
 9       Q. Okay. So to the extent you did any  
 10 selecting, it was of methodologies that you viewed  
 11 as able to be harmonized with your theory of  
 12 damages?  
 13      A. Correct.  
 14      Q. Can I just ask you in that same sentence  
 15 that we started off on, that second sentence of  
 16 paragraph 12 where you're saying that the Andrade  
 17 and Kaplan study "provides another potential  
 18 measure of the expected cost to Marvel"? Why do  
 19 you say that the Andrade and Kaplan study  
 20 "provides a potential measure of expected costs"?  
 21 I'm focusing now on "expected."  
 22      A. I can see that the word "expected" there  
 23 could be misconstrued because this application of  
 24 Andrade and Kaplan still would assume that --  
 25 would be based upon the certainty assumption and

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1           Robert W. Holthausen  
 2 to Marvel.  
 3       Q. Where is the --  
 4       A. Well, I apply what the effect of the  
 5 holding company notes would be to Marvel under the  
 6 assumption that the holding company notes force  
 7 Marvel to become a highly levered firm.  
 8       Q. Where is that?  
 9       A. Where is what?  
 10      Q. What you just said. You say that you  
 11 apply it. Where is it that you apply it?  
 12      A. Well, all I do is, I talk about. I  
 13 apply it in the sense of when they look at this,  
 14 they report from the time prior to the highly  
 15 levered transaction to post-resolution of distress  
 16 that the capital earns positive returns. Point  
 17 estimates and none of the returns are  
 18 significantly different from zero. So applying  
 19 that would indicate that, if you take the view  
 20 that Mr. Baliban does, that the indenture  
 21 covenants caused Marvel to become a highly levered  
 22 firm, this would suggest -- this estimate here  
 23 suggests that the cost would be zero.  
 24      Q. Did you look at the actual difference in  
 25 enterprise value if you applied that to the

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1           Robert W. Holthausen  
 2 the sole causation assumption. So I'm using it in  
 3 a different -- different term -- different way  
 4 than I had used the word "expected" before, and I  
 5 could see it could be misconstrued.  
 6       Q. Is it your belief that the Andrade and  
 7 Kaplan study is trying to measure expectations as  
 8 to cost of distress rather than the actual cost of  
 9 distress?  
 10      A. No. They're trying to measure actual  
 11 cost of distress.  
 12      Q. Okay. The next sentence in paragraph  
 13 12, you refer to a different time interval. You  
 14 note that in another estimate within the Andrade  
 15 and Kaplan study, they measure from two months  
 16 prior to a highly leveraged transaction to a point  
 17 in time immediately after the resolution of  
 18 distress. Do you see that?  
 19      A. Right.  
 20      Q. Just the next sentence?  
 21      A. Yes.  
 22      Q. Did you make any effort to apply that  
 23 measurement to Marvel?  
 24      A. Yes. I talk about what the financial  
 25 distress costs would be if you apply that measure

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1           Robert W. Holthausen  
 2 historical facts?  
 3       A. I don't understand the question.  
 4       Q. Did you try to determine the difference  
 5 in enterprise value from Marvel two months prior  
 6 to a note issuance, a parent company note issuance  
 7 to post-bankruptcy?  
 8       A. For what purpose? The point here is  
 9 that -- what they're saying is that the returns  
 10 are zero to the capital earned. Okay? Their  
 11 point estimates are positive, and they're  
 12 insignificantly different from zero in a  
 13 statistical test.  
 14      Q. Yeah. And I'm just asking you if you  
 15 did that -- if you used that time interval and  
 16 applied the time interval to Marvel in a way -- I  
 17 understand what you're talking about with the  
 18 study. I'm just asking you whether you used that  
 19 time interval and applied it to Marvel.  
 20      A. Well, what I conclude from this is,  
 21 here's another measure out of Andrade and Kaplan,  
 22 and this measure out of Andrade and Kaplan would  
 23 give you zero economic harm.  
 24      Q. I understand.  
 25      A. Okay.

30 (Pages 114 to 117)

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1            Robert W. Holthausen	1            Robert W. Holthausen
2 Kaplan, their 10 to 20 percent cost of financial	2            AFTERNOON SESSION
3 distress, they talk about it over and over again	3            THE VIDEOGRAPHER: The time now is 1:37
4 as it being an upper bound because it's mixing --	4 p.m., and we're back on the record.
5 even in that sample, which they tried not to get	5 BY MR. GOLDWATER:
6 any economic distress in, it already has economic	6            Q. Mr. Holthausen, would you please take a
7 distress. We don't want to measure economic	7 look at paragraph 16 of Holthausen Exhibit 1? Do
8 distress. We want to measure financial distress.	8 you see in the very first sentence of paragraph
9 We want to measure something that was caused by	9 16, you state that "The probability of financial
10 the capital structure under the assumption that	10 distress for any scenario is derived from an
11 the indenture covenant notes caused the capital	11 option model"?
12 structure to be highly levered.	12            A. Correct.
13            Q. What do Andrade and Kaplan find for	13            Q. Okay. What definition of "financial
14 companies that suffer from both economic and	14 distress" are you now using in paragraph 16?
15 financial distress?	15            A. The definition that the model uses is
16            A. You mean the shock sample?	16 whether the value of the assets will fall below
17            Q. Correct.	17 the value of the debt.
18            A. Well, we can look it up, but it's not	18            Q. When you refer to "the model," what is
19 relevant because what they're saying is that that	19 it you're talking about?
20 mixes in the economic distress, and we're trying	20            A. This option model that's in the
21 to measure the financial distress.	21 Hillegeist, Keating, Cram, and Lundsted paper.
22            Q. If Marvel, in fact, suffered from	22            Q. That's the paper referenced in footnote
23 economic distress, how is that not a relevant	23 9 of your report, Holthausen-1?
24 sample?	24            A. Correct.
25            A. Because the economic distress that	25            Q. And in that report they refer to what

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1            Robert W. Holthausen	1            Robert W. Holthausen
2 Marvel suffered had nothing to do with the	2 you just described as the value of the assets
3 indenture company notes. The reason that it	3 falling below the value of the debt as bankruptcy.
4 suffered economic distress was because the comic	4 Is that correct?
5 book business turned down, the sticker business	5            A. They use that to estimate the
6 turned down, they all turned down. And we're	6 probability of financial distress, right. So, in
7 trying to measure financial distress costs here,	7 other words, if the assets are -- the value of the
8 not economic distress.	8 assets is way above the value of the debt, then
9            Q. Okay.	9 there will be no financial distress at the time
10            MR. GOLDWATER: Do you want to break for	10 that the debt has to be repaid.
11 lunch now?	11            Q. I'm just asking you a question. When --
12            MR. ALLINGHAM: Sure.	12 within that study that you reference in footnote 9
13            THE VIDEOGRAPHER: Standby. The time	13 of your report, how do they define "bankruptcy"?
14 now is 12:54 p.m., and we're going off the record.	14 Is it the same -- is it what you just said, the
15 (There is a luncheon recess taken.)	15 value of the assets falling below the value of the
16	16 debt at a given point in time?
17	17            A. Correct.
18	18            Q. And are you using their definition of
19	19 "bankruptcy" as a proxy for financial distress in
20	20 your report?
21	21            A. Well, what comes out of the model is
22	22 actually a probability of financial distress, so
23	23 I'm using the probability that comes out of the
24	24 model. And the probability is estimating: What
25	25 is the likelihood that the value of the assets

32 (Pages 122 to 125)

Page 126	Page 128
1            Robert W. Holthausen 2 will fall below the value of the debt? 3        Q. Will I see the words "financial 4 distress" in the article assessing the probability 5 of bankruptcy? 6        A. No. I think they talk about it as 7 bankruptcy. 8        Q. Okay. 9        A. They may talk about financial distress, 10 but I don't remember. 11      Q. Okay. And when you talk about financial 12 distress in paragraph 16 and, I assume, the 13 following analyses, you are talking about 14 bankruptcy as defined in the 15 assessing-the-probability-of-bankruptcy study? 16      MR. ALLINGHAM: Object to the form of 17 the question. 18      Q. I can rephrase to meet the objection. 19      When you refer to "financial distress" in 20 paragraph 16 and thereafter, what are you 21 referring to? 22      MR. ALLINGHAM: I still object to the 23 form of the question. Sorry. 24      Q. Are you referring to the -- when you 25 refer to "financial distress," are you referring	1            Robert W. Holthausen 2        A. Well, if the value of the assets far 3 exceeds the value of the debt, then it's unlikely 4 that the firm is experiencing any financial 5 distress. When the value of those assets falls 6 well below the value of the debt, then it's highly 7 likely the firm is in a distressed situation, and 8 at that point the equity holders may just choose 9 to let the debt holders have the firm. 10      Q. So this is a model, this 11 assessing-the-probability-of-bankruptcy model, 12 where all assets are equivalent regardless of 13 their liquidity? 14      A. The model makes -- yeah, the model makes 15 that assumption, yes. 16      Q. And all the liabilities are equivalent 17 regardless of the maturity or time when they're 18 due in reality? 19      A. Well, not the way we estimate the model. 20      Q. Is there actually a calculation you 21 could perform that could translate the 22 financial -- the likelihood of financial distress 23 as used by Andrade and Kaplan into the probability 24 of bankruptcy as used in the 25 assessing-the-probability-of-bankruptcy study?
Page 127	Page 129
1            Robert W. Holthausen 2 to how the authors of the 3 assessing-the-probability-of-bankruptcy article 4 define "bankruptcy"? 5        A. I'm referring to the probability that 6 the value of the assets will fall below the value 7 of the debt. 8        Q. Okay. So that's a different definition 9 of "financial distress" than, for example, the 10 authors of the Andrade and Kaplan study use? 11      A. They're somewhat different, yes. 12      Q. And why are you relying on an article 13 that addresses probabilities of bankruptcy? 14      A. Because the likelihood of financial 15 distress is going to be a function of what those 16 values of the assets are relative to the value of 17 the debt. And so what we're doing here is, we're 18 using this as an estimate of that probability. 19      Q. When you say that "The likelihood of 20 distress is a function of assets versus debt," in 21 what -- in what way -- what is the function? 22      A. What is the functional form? 23      Q. I'm not -- how is the likelihood of 24 distress a function of the value of assets versus 25 the value of debts?	1            Robert W. Holthausen 2        A. Say again. 3        Q. Is there actually a calculation one 4 could do to translate the probability of financial 5 distress that you extract from Andrade and Kaplan 6 and conform it to assessing the probability of 7 bankruptcy as used in that study? 8        A. No. I think they're very related to one 9 another. And all we're doing here is, we're 10 assessing the difference between two 11 probabilities. 12      Q. Okay. A company can be in financial 13 distress without being in bankruptcy. Isn't that 14 right? 15      A. It's conceivable that a company could be 16 in financial -- in some kind of financial distress 17 without actually having gone into bankruptcy. 18      Q. And a company can be in bankruptcy 19 without being in financial distress. Isn't that 20 right? 21      A. Both of those things can happen. That's 22 correct. 23      Q. Are you assuming that the injury that 24 Marvel would sustain from the probability of a 25 bankruptcy is the injuries that would flow from

33 (Pages 126 to 129)

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1           Robert W. Holthausen  
 2 filing a bankruptcy petition? Let me just ask you  
 3 in general.  
 4       What injuries is it that you think Marvel  
 5 would sustain from filing a bankruptcy petition?  
 6       A. I'm looking at what the injury is  
 7 associated with the financial distress cost as  
 8 estimated by Andrade and Kaplan. And I'm using as  
 9 an approximation for the probability of financial  
 10 distress the bankruptcy probability. And more  
 11 particularly, what I'm doing is, I'm using the  
 12 change in that probability of bankruptcy as a  
 13 proxy for the change in the probability of  
 14 financial distress.  
 15     Q. I have a very much smaller question,  
 16 which is: What injuries would Marvel sustain from  
 17 filing a bankruptcy petition?  
 18     A. I did not analyze that.  
 19     Q. What injuries would Marvel sustain from  
 20 incurring a period of financial distress?  
 21     A. The estimates of the injuries from  
 22 financial distress come from the Andrade and  
 23 Kaplan paper.  
 24     Q. Right. And qualitatively, do you happen  
 25 to know what those injuries are?

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1           Robert W. Holthausen  
 2 A. I don't really understand the question.  
 3 What I'm doing to estimate the cost of financial  
 4 distress is the estimates from Andrade and Kaplan  
 5 in conjunction with the change in the probability  
 6 that they're going to experience financial  
 7 distress.  
 8     Q. Have you tried to measure the extent of  
 9 an injury from financial distress other than the  
 10 incremental probability of bankruptcy as of  
 11 February 15, 1994?  
 12     A. Well, it's the incremental probability  
 13 of bankruptcy in conjunction with the estimates  
 14 from Andrade and Kaplan.  
 15     Q. What is in conjunction with the  
 16 estimates from Andrade and Kaplan adding? I'm  
 17 missing that. Have you tried to measure the  
 18 extent of any -- obviously you tried to measure  
 19 the extent of injury from an incremental  
 20 probability of bankruptcy as of February 15, 1994.  
 21 Do we agree on that?  
 22     A. Well, the injury isn't just the change  
 23 in the probability. You have to multiply the  
 24 change in the probability times the cost.  
 25     Q. Okay.

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1           Robert W. Holthausen  
 2 A. Well, they can be a lot of different  
 3 things. They can be customers deciding, you know,  
 4 that they no longer want to enter into contracts  
 5 with them. It may be that they might not be able  
 6 to license products because people don't know if  
 7 they're going to be around.  
 8     Q. And do you know the period of time in  
 9 which Marvel would sustain injuries from financial  
 10 distress?  
 11     A. The period of time? I don't understand  
 12 your question.  
 13     Q. Over what period of time Marvel would  
 14 sustain injury from financial distress?  
 15     A. It would depend upon how long they were  
 16 in financial distress, I presume.  
 17     Q. So you don't know how long they would  
 18 sustain injury pre-bankruptcy petition if they  
 19 were in financial distress versus post-bankruptcy  
 20 petition, I take it?  
 21     A. No.  
 22     Q. Okay. Do you believe that an increase  
 23 in the probability of bankruptcy is the only  
 24 injury that Marvel could sustain from financial  
 25 distress?

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1           Robert W. Holthausen  
 2 A. And that's where the Andrade and Kaplan  
 3 study comes in. That's where the cost comes in.  
 4     Q. And have you tried to measure the extent  
 5 of any injury from financial distress other than  
 6 that incremental change in probabilities?  
 7     MR. ALLINGHAM: I object to the form of  
 8 the question.  
 9     A. Again, it's in conjunction with the  
 10 Andrade and Kaplan study. It's not just the  
 11 change in the probability.  
 12     Q. Okay. Multiplied by whatever figure you  
 13 derived from Andrade and Kaplan?  
 14     A. Correct.  
 15     Q. And have you tried to do -- measure the  
 16 extent of an injury other than that multiplication  
 17 calculation which is, you know, the one you just  
 18 told me?  
 19     A. Well, the only other estimate I have of  
 20 injury in the paper has to do with the price  
 21 response to the October 17 announcement. But,  
 22 again, that's an ex-post measure of damage, not an  
 23 ex-ante measure of damage.  
 24     Q. Okay. And other than what you've just  
 25 told me, is there anything else you've tried to

34 (Pages 130 to 133)

Page 134	Page 136
1            Robert W. Holthausen 2 measure? 3     A. No. 4     Q. By the way, does the -- when assessing 5 the probability of bankruptcy, I assume that's a 6 probability of bankruptcy on a given date as 7 opposed to a period of time? 8     A. It's the -- the way it's measured in 9 this paper, it's: What's the probability that the 10 firm would have experienced bankruptcy by the due 11 date of, in my case, the Marvel III notes? 12    Q. Okay. And how do you go about 13 calculating the probability of bankruptcy? 14    A. Well, you use this option model. And if 15 we turn to one of the exhibits, we can walk 16 through it, if you want. Well, I guess we can 17 start with Exhibit 4. 18    Q. Okay. What are the inputs to your 19 methodology for assessing the probability of 20 bankruptcy? 21    A. The inputs vary a little bit, so we have 22 to talk about a particular scenario, so can we 23 talk about without the Marvel III notes? 24    Q. Okay. 25    A. Well, the inputs then are the face value	1            Robert W. Holthausen 2     Q. And why do you choose to use historical 3 volatility? 4     A. It's the basis on which the Hillegeist 5 paper assessed the probability of bankruptcy and 6 showed it was better than the other models. 7     Q. Showed it was better than what other 8 models? 9     A. Well, they make a comparison of this 10 option model against something called a "Z-score 11 model," another one called the "Olson model." 12    Q. Aren't those accounting-based 13 methodologies? 14    A. Those are primarily accounting-based 15 methodologies, yes. 16    Q. So those are not options-based 17 methodologies, if I'm understanding? 18    A. They are not, right. 19    Q. So there wouldn't be a volatility figure 20 in the accounting-based model? 21    A. That is correct. 22    Q. So does the study actually tell you to 23 apply historical volatility as distinguished from 24 implied volatility? 25    A. They base their measures on the
1            Robert W. Holthausen 2 of the zero-coupon-equivalent liabilities, which 3 basically is saying, "Let's take the liabilities 4 prior to the time of the Marvel III notes," and 5 let's assume that they were all zero coupon 6 liabilities, so the interest just accrued on them. 7 We then take the years to maturity on the 8 Marvel III notes, which is four years. We 9 estimate the equity volatility of Marvel, which is 10 around 48.5 percent. We estimate the risk-free 11 rate over the four years of the Marvel III notes. 12 And we calculate the market value of the equity of 13 Marvel as of February 15, '94, when the Marvel III 14 notes were issued. 15    Q. Okay. I see in your note to equity 16 volatility, you state that you derive your equity 17 figure "from the standard deviation of daily 18 Marvel stock returns over the year prior to 19 February 15, 1994"?	1            Robert W. Holthausen 2 historical volatilities and show that it gives you 3 much more accurate predictions than either the 4 accounting-based models. 5     Q. Is there actually a discussion within 6 the Hillegeist article as to whether to use 7 historical or implied volatility? 8     A. I don't remember that there was any 9 discussion about implied volatilities. There may 10 have been. I just don't remember. 11    Q. Okay. And are you saying that you 12 actually saw them applying historical volatility? 13    A. They say they used historical 14 volatilities. 15    Q. And I take it you don't know why they 16 used historical volatilities? 17    A. Well, it's a fairly common thing to do. 18    Q. Right. Now, you're trying to assess a 19 future probability of bankruptcy. Isn't that 20 right? 21    A. Correct. 22    Q. Okay. Don't you think it's more 23 appropriate to use a forward-looking volatility 24 measure? 25    A. Sometimes those forward-looking

35 (Pages 134 to 137)

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1           Robert W. Holthausen  
 2 volatility measures give you all different kinds  
 3 of point estimates so that – we're trying to  
 4 measure what the volatility over a four-year  
 5 period. Those implied measures are likely to give  
 6 me a volatility estimate over three months or six  
 7 months, something like that.

8           Q. So was it an ease-of-computation  
 9 consideration that led you to use historical  
 10 volatility?

11          A. I was trying to be consistent with the  
 12 paper because the paper shows that this method  
 13 dominates the other methods conditional on this  
 14 procedure.

15          Q. Okay. You mentioned a -- I'm sorry.  
 16 You were telling me the inputs that you used  
 17 and, I don't think you had gotten up to outputs  
 18 because I interrupted you. Please go head.

19          A. I know I got as far – I got as far as  
 20 the inputs. I think that's all you asked me.

21          Q. Okay. What were the outputs?

22          A. Well, the outputs – from that, you can  
 23 derive what the asset value and the asset  
 24 volatility are as well as what the probability of  
 25 bankruptcy is.

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1           Robert W. Holthausen  
 2 estimated asset return has been high, then the  
 3 probability of bankruptcy will be zero because  
 4 using the historical number basically presumes  
 5 that you'll continue to get that high estimated  
 6 asset return. In Marvel's case, if you use the  
 7 historical estimated asset return, you get a  
 8 measure of zero financial distress cost no matter  
 9 what you do. And so using the risk-free rate will  
 10 provide some estimate of financial distress costs.

11          Q. So it wasn't that the typical reason  
 12 that would drive you to use the risk-free rate,  
 13 that asset returns are negative. It was the  
 14 opposite end of the spectrum?

15          A. In this particular --  
 16            MR. ALLINGHAM: Object to the form of  
 17 the question.

18          A. In this particular case, yes, it was not  
 19 that asset returns were negative. It was asset  
 20 returns were so high, there would be no likelihood  
 21 of distress from the model.

22          Q. And did that give you any pause or  
 23 concern as to whether that was a valid model to be  
 24 using?

25          A. No. In fact, what this would do is, it

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1           Robert W. Holthausen

2           Q. And that is the probability that assets  
 3 will be less than debt on four years from whatever  
 4 date you pick as your starting point?

5           A. Correct.

6           Q. Can you tell me -- in your note to --  
 7 note No. 8 under "Notes and Sources" on Exhibit 4  
 8 of your report, there's a sentence in note 8 that  
 9 says, "Instead of the estimated asset return, I  
 10 used the risk-free rate in four."

11          A. Right.

12          Q. The risk-free rate is one of the inputs?

13          A. Yes.

14          Q. And why do you use the estimated asset  
 15 return instead of -- I'm sorry.

16          Why do you use the risk-free rate instead of  
 17 the estimated asset return?

18          A. Well, what they do in the paper is, they  
 19 use the historical -- the historical realized  
 20 return on the assets. And sometimes that winds up  
 21 being negative. And if it's negative, then they  
 22 use the risk-free rate because you wouldn't expect  
 23 assets to be priced to yield a negative return.  
 24 The problem that you can get into when you use the  
 25 estimated asset return is that if the historical

1           Robert W. Holthausen

2 would increase the probability of financial  
 3 distress, so, if anything, it would increase the  
 4 cost of financial distress.

5           Q. No. I understand what you did. I'm  
 6 saying: Did you have any concern about whether  
 7 the model was an appropriate model?

8          A. No, no. The model is used a lot by a  
 9 lot of people.

10         Q. Had you applied this methodology before?

11         A. I talk about it in class.

12         Q. Which class is that?

13         A. My corporate valuation class.

14         Q. Okay. I think you said other people use  
 15 this methodology?

16         A. Yeah, use a similar methodology, yes.

17         Q. Oh. Who is it who uses a similar  
 18 methodology?

19         A. KMV, for example. KMV was bought by  
 20 Moody's.

21         Q. Do you actually know the methodology  
 22 that KMV uses?

23         A. You can't know all of it because some of  
 24 it is proprietary. So we know parts of it, and  
 25 parts of it are consistent with this, but then

36 (Pages 138 to 141)

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1            Robert W. Holthausen  
 2 they don't tell you everything that you do.  
 3        Q. So you know that KMV uses a model in  
 4 which -- parts of which are similar to the  
 5 Hillegeist model?  
 6        A. Correct.  
 7        Q. Do you know anyone else who uses it, or  
 8 parts of it, I guess?  
 9        A. There's a corporation called "LLC" that  
 10 uses it. KMV sold their products to lots of banks  
 11 who examine long portfolios and things like that  
 12 using it, so it's a commercial product that's  
 13 sold.  
 14       Q. KMV sold its proprietary product?  
 15       A. Correct.  
 16       Q. Okay. I'm talking about just this  
 17 Hillegeist model. Is there anyone who uses that?  
 18       A. I know that Hillegeist has been  
 19 approached by hedge funds and banks. I don't know  
 20 whether any of them were ultimately implemented or  
 21 not, but a lot of them were playing around with  
 22 it.  
 23       Q. So as you sit here, do you know if  
 24 anyone is using the Hillegeist model?  
 25       A. The Hillegeist version?

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1            Robert W. Holthausen  
 2 teach the students what the inputs are and how the  
 3 model works.  
 4        Q. Okay. Going back to your Exhibit 4, how  
 5 did you pick four as the years to maturity?  
 6        A. That was the years on the Marvel III  
 7 notes.  
 8        Q. And why did you pick February 15, 1994,  
 9 as the date on which to assess probabilities of  
 10 bankruptcy?  
 11       A. That was the date that the Marvel III  
 12 notes were issued.  
 13       Q. I think you mentioned that you also have  
 14 a panel that discusses the application of your  
 15 model with the Marvel III notes. Can you tell me  
 16 about that, in particular, whether it's different  
 17 in some way?  
 18       A. Well, in those -- I run two scenarios  
 19 where you make an assumption about -- that Marvel  
 20 was going to have to issue -- I make the  
 21 assumption that the indenture company -- the  
 22 holding notes caused Marvel to have to increase  
 23 its leverage. And so then the issue is: What  
 24 would have been the expectation about the amount  
 25 of leverage that Marvel might have had -- might

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1            Robert W. Holthausen  
 2        Q. The Hillegeist version.  
 3        A. I mean, it's derived from the same  
 4 theory as what KMV uses and LLC and all the  
 5 others, but the exact form of the Hillegeist  
 6 model, I can't tell you.  
 7        Q. Okay. And had you calculated  
 8 probabilities of bankruptcy for a professional or  
 9 academic purposes before this case?  
 10       A. Probabilities? No.  
 11       Q. This was your first occasion to apply --  
 12       A. Well, for academic purposes, yeah. In  
 13 my class I have, yes. I'm sorry. I was thinking  
 14 professional.  
 15       Q. So you had applied the Hillegeist  
 16 version in class?  
 17       A. We talk about it in class, yes. We talk  
 18 about the other models, too. We talk about the  
 19 Olson model. We talk about the Altman model.  
 20       Q. Okay. I don't know if I'm getting hung  
 21 up on semantics or what. When you say you talk  
 22 about it, do you -- have you applied the model to  
 23 any real world situation as opposed to talking  
 24 about models?  
 25       A. Well, we come up with examples, and we

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1            Robert W. Holthausen  
 2 have had to issue, given the Marvel III notes  
 3 under the assumption that it was going to cause  
 4 them to have to issue debt? So I look at three  
 5 scenarios. The first scenario is just to see what  
 6 analysts were saying about how much debt Marvel  
 7 was going to issue, and that's not in this table.  
 8 That's in the text. And the analysts were saying  
 9 after the issuance of the Marvel III notes that  
 10 they actually were going to retire debt, that they  
 11 were going to pay down debt. If they paid down  
 12 debt, then there's no increase in the financial  
 13 distress costs in the probability of distress, so  
 14 there's no economic harm.  
 15       Q. Okay. And if I look at your calculation  
 16 with the Marvel III notes, I see one -- the equity  
 17 volatility, there was an input without the notes,  
 18 there was an output with the notes.  
 19       A. Correct.  
 20       Q. And why is that?  
 21       A. Well, one of the things that the equity  
 22 volatility allows -- if you look over where you  
 23 have the without the Marvel II notes, one of the  
 24 things that you can figure out from applying the  
 25 model is what the asset volatility is. So now I'm

37 (Pages 142 to 145)

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1            Robert W. Holthausen 2 in February of 1994 in order to see what the 3 result would be?	1            Robert W. Holthausen 2            Q. What are you referring to here by the 3 "no-shock sample"? Is that the same as the 4 Andrade and Kaplan – 5            A. Yeah, that is the Andrade and Kaplan 6 no-shock sample.
4            A. I think I alluded to this before. I 5 said I did some sensitivity analysis. So, for 6 example, in this particular case we hold the rate 7 of interest constant at 6 percent even though 8 we're increasing the amount of debt. One might 9 argue that the cost of debt would go up a little 10 bit if you increase the amount of leverage in the 11 firm, so we ran scenarios at 7 and 8 percent, 12 things like that.	7            Q. And why are you showing a no-shock 8 sample? 9            A. For the same reasons we talked about 10 before, that Andrade and Kaplan are worried about 11 in their paper that the 10 to 20 percent estimates 12 that they get are an upper bound because they 13 believe that that mixes economic – those 14 estimates mix the effect of economic distress and 15 financial distress.
13          Q. Before you came to this – before you 14 decided that you should use expected costs of 15 financial distress as distinguished from actual 16 costs of financial distress, did you consider any 17 other methods for measuring harm?	16          Q. And did you do any calculation – 17 perform any calculation using the Andrade Kaplan 18 results for shock companies?
18          A. The only other measure that you might be 19 able to use for measuring harm would be to look at 20 price responses on the days in which, for example, 21 the Marvel III notes were issued or something like 22 that. So, in other words, on the date on which 23 something occurred – right? – you can see what 24 the price response is on those days.	19          A. No. 20          Q. Had you considered doing that? 21          A. No. 22          Q. Can you explain to me what note 5 under 23 "Notes and Sources" in Exhibit 5 means? Your 24 table says, "The average cost of financial 25 distress in percentage is zero," but then you have

Page 151	Page 153
1            Robert W. Holthausen 2 what actual injuries were sustained in 1995 or 3 1996? 4            A. Again, I estimated the October 17 date 5 that we talked about. 6            Q. Other than that material. 7            A. Yes. 8            Q. Okay. Could you take a look at 9 Exhibit 5 to Holthausen Exhibit 1, please? And 10 what does that show? 11          A. Here I'm estimating what the costs of 12 financial distress are, the expected cost of 13 financial distress, the expected incremental cost 14 of financial distress, to be more precise, which 15 is a function of what the incremental probability 16 of financial distress is in conjunction with, in 17 panel A, the average of the 10 and 20 percent that 18 comes out of Andrade and Kaplan, and in panel B 19 the estimated cost of financial distress 20 associated with the no-shock sample. 21          Q. Why – 22          A. I'm sorry. 23          Q. I'm sorry. Go ahead, please. 24          A. And I show that for scenario 2 and 25 scenario 3.	1            Robert W. Holthausen 2 some positive numbers in note 5, and I'm not 3 understanding how the positive numbers yield an 4 average of zero. 5            A. Oh. Well, that's – those are the 6 results that come out of their study, which 7 indicates that there would be no cost associated 8 with financial distress. 9            Q. Oh. You're saying these are showing 10 positive – 11          A. They're showing positive – 12          Q. – financial distress costs? 13          A. Well, that's what comes out of their 14 study, and so they infer from that that the 15 financial distress is zero. 16          Q. So that's not your calculation; that's 17 theirs? 18          A. The 5.6 and the 31.2? 19          Q. Correct. 20          A. Yes. 21          Q. Professor Holthausen, was Marvel's 22 strategy to grow by acquisition relevant to its 23 likelihood of financial distress? 24          A. Well, growing by acquisition doesn't 25 lead you to financial distress.

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1            Robert W. Holthausen	1            Robert W. Holthausen
2        Q. Is it relevant to its likelihood of	2        Q. Is the impact of the indenture covenants
3 financial distress?	3 on Marvel after February 15, 1994, relevant to its
4        A. It would depend upon how you finance	4 likelihood of financial distress?
5 yourself.	5        A. Well, what this calculation presumes is
6        Q. So is Marvel's acquisition strategy	6 that the indenture covenants force Marvel to take
7 taken into account at all in your methodology that	7 on additional debt, and so this calculation is
8 you take from the Hillegeist study?	8 based on that presumption, and then looks at the
9        A. Is it's which strategy? Its acquisition	9 increase in debt which would have been feasible at
10 strategy?	10 the time, given the Marvel credit agreements and
11        Q. Yes.	11 some projection about its EBITDA.
12        A. No.	12        Q. Okay. And is any actual impact of the
13        Q. So under the Hillegeist model as applied	13 indenture covenants factored into the model?
14 by you, all other factors equal, a company which	14        A. Well, actual -- I was asked to assume
15 has plans to make acquisitions is just as likely	15 that the indenture covenants caused Marvel to
16 to suffer financial distress as a company without	16 increase the amount of debt, so that's the extent
17 acquisition plans?	17 to which the indenture covenants affect
18        A. Well, except that it might affect the	18 calculation here because it's an assumption that
19 inputs into the model, such as equity volatility	19 the debt levels will go up because of the
20 or something like that, or the asset volatility.	20 indenture covenants.
21        Q. If the plans are known on the date that	21        Q. Did you assess the probability of
22 you pick as your start date?	22 bankruptcy for any date other than February 15,
23        A. Yes.	23 1994?
24        Q. And is Marvel's financing strategy	24        A. It's the probability that by the due
25 relevant to its likelihood of financial distress?	25 date of the March -- you're standing at

Page 155	Page 157
1            Robert W. Holthausen	1            Robert W. Holthausen
2        A. Sure. How it chooses to finance itself	2 February 15, 1994. You have a certain amount of
3 will affect the probability of financial distress.	3 liabilities. What is the likelihood that you'll
4        Q. So is Marvel's financing strategy going	4 be bankrupt in the period between then and when
5 forward from February 15, 1994, factored into your	5 the Marvel notes are due?
6 model in some way?	6        Q. I can see you did that. My question is
7        A. Well, what I presume here in scenarios 2	7 simply whether you made that assessment or
8 and 3 is that they're actually going to increase	8 calculation for any date other than February 15.
9 the amount of debt that they have. And I look an	9        A. Right. My point is, it goes to the end
10 ex-ante calculation about what's sort of the	10 of the due date of the Marvel III notes.
11 maximum amount debt that you might infer that they	11        Q. I'm not being clear. It's probably my
12 would be able to issue at that point in time.	12 fault.
13        Q. Why is it you're not using their actual	13        Did you pick a start date other than
14 debt levels?	14 February 15, 1994?
15        A. Because this is an ex-ante calculation,	15        A. No.
16 nobody knew how many acquisitions they were going	16        Q. So the one and only scenario -- or all
17 to do, nobody knew how much debt they would take	17 the scenarios you ran assumed February 15, 1994,
18 on ultimately. This has to be a calculation based	18 as the start date?
19 upon some expectation at the time that the holding	19        A. Correct, because that was the date of
20 company notes are issued.	20 the Marvel III notes. And Mr. Baliban said that
21        Q. And that all goes back to the	21 as far as he was concerned, that was where all the
22 fundamental point that you mentioned this morning	22 harm came from, the Marvel III notes.
23 about your view that you measured the expectations	23        Q. Okay. Can you look at paragraph 18 of
24 as of February 15, 1994?	24 Holthausen Exhibit 1, please? And this is talking
25        A. Correct.	25 about the various scenarios that you described to

Page 158	Page 160
<p>1            Robert W. Holthausen      2    me?      3    A. Uh-huh.      4    Q. Your scenario 1 is the expectation of      5 analysts about the amount of debt that Marvel      6 would have subsequent to the issuance of the      7 Marvel III notes?      8    A. Uh-huh.      9    Q. And why did you hypothesize that      10 scenario?      11   A. Because, again, it's an expectation of      12 the future debt level, so these are analysts who      13 were following the firm. They've read the 10Ks.      14 They've talked to management. And so the issue      15 is: What were they forecasting about the amount      16 of debt that Marvel was going to take on?      17   Q. Were you assuming that the expectations      18 of an analyst about the amount of debt that Marvel      19 would take on were consistent with Marvel's own      20 plans?      21   A. Again, I'm trying to calculate what an      22 expected value is. And one of the ways to do that      23 is to use information about expectations. So this      24 is one of the scenarios I looked at because it      25 reflects analysts' expectations of what is going</p>	<p>1            Robert W. Holthausen      2 looked at just the once you list in paragraph 19,      3 or are there others?      4    A. No. Those are the ones I looked at.      5    Q. Okay. And what was the time frame of      6 the analyst reports you looked at?      7    A. I was trying to find something      8 reasonably close to when the Marvel III notes were      9 issued.      10   Q. I'm sorry. Go ahead.      11   A. That's it.      12   Q. The last one you cite was on July 21,      13 1994?      14   A. Correct.      15   Q. Okay. And was there any particular      16 reason you stopped at that date?      17   A. No. I was just trying to – again, I      18 was just trying to find things that were, you      19 know, consistent with the time period when the      20 Marvel III notes were issued.      21   Q. Is there a reason you didn't look at      22 reports from August of 1994 in particular?      23   A. No.      24   Q. So if Marvel made a huge acquisition,      25 that would just be coincidence?</p>
<p>1            Robert W. Holthausen      2 to occur.      3    Q. I guess that's really my question, is:      4 Why do you take analysts' expectation rather than      5 for example MacAndrews &amp; Forbes' expectations?      6    A. I don't have any data about MacAndrews &amp;      7 Forbes' expectations. If I did, I could rerun the      8 model.      9    Q. Sure. Why do you not use the      10 expectations of the management of Marvel?      11   A. I don't have any data from the      12 management of Marvel about how much debt they were      13 going to issue.      14   Q. So it's the availability of data that is      15 a factor in constructing these scenarios?      16   A. Correct.      17   MR. ALLINGHAM: Object to the form of      18 the question.      19   Q. Okay. You mention in, I think, the next      20 paragraph, 19, and I think you told me this      21 before, that after issuance of the Marvel III      22 notes, analysts expected Marvel to reduce its debt      23 level?      24   A. Yes.      25   Q. And are the analyst reports that you</p>	<p>1            Robert W. Holthausen      2 A. Yes. Well, I'm trying to figure out      3 what were the expectations at the time these notes      4 were issued.      5    Q. Do you think that Marvel's board didn't      6 know that it was going to make an acquisition in      7 August -- in July 21 of 1994?      8    A. I don't know what the board knew. I      9 have no personal knowledge of what the board knew.      10   Q. Did you consider why analysts believed      11 Marvel would reduce its debt after the Marvel III      12 note issuance?      13   A. No.      14   Q. And did you consider why Marvel acted      15 contrary to analyst expectations as of that time?      16   A. No, I do not.      17   Q. And did you consider whether it was in      18 Marvel's best interest to finance acquisitions      19 with bank debt rather than equity?      20   A. No, I did not do an analysis of that.      21   Q. Could you take a look at paragraph 20 of      22 Holthausen Exhibit 1, please?      23   A. Uh-huh.      24   Q. Can you help me out here with      25 understanding what you're doing in paragraph 20?</p>

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1            Robert W. Holthausen	1            Robert W. Holthausen
2    Are you considering whether it was in Marvel's	2    A. I'm sorry. You're going to have to
3    best interest – I'm sorry.	3    repeat that again.
4    Are you assuming that Marvel's own credit	4    Q. Sure. One of the assumptions you list
5    agreements would still have been in place had the	5    in your paragraph 24 is, you say that
6    holding company notes never been issued?	6    "Mr. Baliban's estimate is not based on the
7    A. No. I'm assuming that the Marvel – I'm	7    expected cost of the indenture covenants at the
8    just assuming that the Marvel credit agreements	8    time that those notes were issued."
9    are in place.	9    Do you see that? It's like the last
10    Q. With or without the holding company	10   sentence --
11   notes?	11   A. Right.
12    A. With or without the holding company	12   Q. – paragraph 24. I assume it's your
13   notes.	13   view that the expected cost of the indenture
14    Q. And do you think that it is a reasonable	14   covenants at the time the notes were issued is
15   assumption to assume that the credit agreements	15   somehow relevant to Mr. Baliban's analysis of the
16   would have been in place, absent the holding	16   damages to Marvel in November of 1996?
17   company notes?	17   A. Well, it depends on whether you want to
18    A. Yes.	18   do an ex-ante calculation or an ex-post
19    Q. And why is that?	19   calculation. If he wants to do an ex-post
20    A. Because they had credit agreements	20   calculation, then he's got to obviously ignore the
21   before the holding company notes.	21   expectation piece. I don't even think doing an
22    Q. Could you please take a look at	22   ex-post analysis, you can ignore the sole
23   paragraph 24 of Holthausen Exhibit 1?	23   causation piece.
24    A. Uh-huh.	24   Q. How is the expected cost of the
25    Q. Okay. You say that Mr. Baliban has to	25   indenture covenants -- of the indenture covenants

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1            Robert W. Holthausen	1            Robert W. Holthausen
2    make a number of assumptions in order to use the	2    at the time they were issued relevant to
3    decline in Marvel's stock price on November 12,	3    Mr. Baliban's analysis of a minimum damage level
4    1996, as a measure of the minimum harm to Marvel.	4    in November of 1996?
5    Do you see that?	5    A. I think I just answered that, but my
6    A. Uh-huh.	6    point is that he believes that doing an ex-post
7    Q. Okay. Are all the assumptions you're	7    analysis is an appropriate way to measure damages.
8    saying he must be making listed in paragraph 24,	8    I've said I think it has to be an ex-ante measure.
9    or are there others that are not listed here?	9    Q. I'm with you so far.
10    A. I believe that's all the assumptions.	10   A. Okay. So if you use an ex-ante measure,
11   The second assumption incorporates two things.	11   then you have to take into consideration the
12   One is that there are many announcements that take	12   expectation that it would occur at the time the
13   place on that day, and the second is that I	13   notes are issued. He is doing an ex-post measure,
14   believe that the Andrews offer provides the market	14   so he doesn't take into consideration the
15   with information. So both of those are	15   expectation. My whole point is just back to the
16   incorporated in that second assumption that no	16   same thing, and that is that I think we should be
17   other value-relevant news comes out about Marvel.	17   doing an ex-ante measure, not an ex-post measure.
18   And it goes on to talk about the two assumptions,	18   Q. I see. So it's that fundamental point
19   about the financial distress certainty and the	19   of departure between you and Mr. Baliban?
20   sole causation assumption as well, right. So all	20   A. It's the fundamental point of departure,
21   those assumptions are there.	21   correct.
22   Q. Is it your view that the expected cost	22   Q. Are you able to take his analysis of
23   of the indenture covenants at the time the notes	23   market impact in 1996 on its own terms and tell me
24   were issue is relevant to Mr. Baliban's analysis	24   whether the expected cost of the indenture
25   of the damages to Marvel in November of 1996?	25   covenants at the time they were issued has

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1            Robert W. Holthausen	1            Robert W. Holthausen
2 anything to do with that?	2 Holthausen Exhibit 3 and ask you to please take a
3            A. I'm not sure what you mean, "on its own	3 look at that.
4 terms." Are you asking me if I wanted to do an	4            A. Okay.
5 ex-post analysis like his, do I have to take into	5            Q. Okay. Is that the October 17
6 consideration the expectation?	6 announcement that you were just referring to?
7            Q. Yes.	7            A. Correct.
8            A. No, because he's assuming that it's	8            Q. And what in that announcement would
9 certain that they will fail. So if you want to	9 alert the market that Mr. Perelman would not make
10 make the certainty assumption, then you don't have	10 an equity investment in Marvel unless the holding
11 to take into consideration the expectation.	11 company noteholders waived the indenture
12            Q. Okay. You mention in paragraph 24 and a	12 covenants?
13 little higher up in paragraph 24 that -- you say	13            A. Well, I think there's two things in here
14 that "Mr. Baliban has to assume that November 12,	14 that are talked about. One is the fact that
15 1996, was the first time that the market knew that	15 there's going to have to be an agreement with the
16 Mr. Perelman," P-e-r-e-l-m-a-n, "or	16 Marvel holding company noteholders and the Andrews
17 Perelman-controlled entities would not provide	17 Group on the terms of that purchase and the fact
18 Marvel with an equity infusion without a waiver of	18 that the collateral that is in those is going to
19 the indenture covenants from the holding company	19 be substantially diluted, which is in the next
20 noteholders."	20 paragraph. I think any reasonable inference from
21            Do you see that in paragraph 24?	21 those things is that there's going to be
22            A. I'm sorry. I just found it.	22 substantial negotiations that are going to have to
23            Q. Okay. Let me know when you're with me.	23 take place with the Marvel company bondholders,
24 You're with me?	24 the holding company bondholders.
25            A. Uh-huh.	25            Q. Okay. So you think the inference that
1            Robert W. Holthausen	1            Robert W. Holthausen
2            Q. Oh, okay. Is it your belief that that	2 the market would take from this is that there's
3 was not the case?	3 going to be a negotiation. A negotiation between
4            A. It's my belief that is not the case.	4 who about what?
5            Q. And why is that?	5            A. I think there's going to be -- I think
6            A. Because I believe the market found out	6 there's going to be a lot of negotiations. I
7 prior to November 12 through the October 17	7 think there's going to be negotiations with
8 announcement, and I believe that that's buttressed	8 Marvel, the banks, with Andrews, and with the
9 by the fact that the analysts were talking about	9 Marvel holding company bondholders. So -- and
10 it subsequent to October 17, but before	10 those were going to revolve around different
11 November 12.	11 things, in all likelihood, so that negotiation
12            Q. You believe that the market learned	12 with the banks is going to be one thing, and
13 before November 12 that Mr. Perelman would not	13 negotiation with the noteholders is going to be
14 make an equity investment in Marvel unless the	14 something else.
15 holding company noteholders waived the indenture	15            Q. And what's the "something else" that you
16 covenants?	16 see in the October 17 announcement?
17            A. Yes.	17            A. With the noteholders?
18            Q. Okay. Let's take a look at the	18            Q. Yes.
19 October 17 announcement.	19            A. Well, I mean, the collateral is going to
20            MR. GOLDWATER: Can I have this marked	20 be substantially diluted. And so what that means
21 as Holthausen Exhibit 3, please?	21 is, the value of the collateral is going to fall
22            (Announcement dated October 17, 1996, is	22 substantially if this transaction goes through.
23 marked as Holthausen Exhibit 3 for	23            Q. Anything else?
24 Identification.)	24            A. And if it goes -- if the delusion is
25            Q. Okay. I show you what's been marked as	25 substantial enough, it's going to violate the

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1           Robert W. Holthausen  
 2 50 percent majority ownership rule. So it's going  
 3 to depend on how substantial the delusion is, but  
 4 I think it certainly puts the market on notice of  
 5 that issue.

6           Q. Does the October 17 announcement say  
 7 anything about the indenture covenants?

8           A. It does not say anything directly about  
 9 the indenture covenants.

10          Q. Now, in paragraph 29 of your report,  
 11 Holthausen Exhibit 1, the sentence that carries  
 12 over from page 17 to 18, you say, "It's not true  
 13 that the market was unaware of the potential role  
 14 of the holders of the holding company notes  
 15 regarding an equity infusion from entities  
 16 controlled by Mr. Perelman."

17          Do you see that?

18          A. Uh-huh.

19          Q. What do you mean by "the potential role  
 20 of the holders of the holding company notes"?

21          A. Well, that they were going to have to be  
 22 in agreement – they were going to have to  
 23 negotiate with the Andrews Group, and they were  
 24 going to have to agree to the terms with the  
 25 Andrews Group about the delusion that's going to

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1           Robert W. Holthausen  
 2 play in this negotiation.

3           Q. Anything beyond what you've already told  
 4 me?

5           A. No. I think I've already articulated  
 6 what I think it says.

7           Q. Okay. And do you know if the market  
 8 views that favorably, unfavorably, or otherwise?

9           A. Views what favorably or unfavorably?

10          Q. Whatever it is you're saying they  
 11 learned about the role of the noteholders.

12          A. Well, there's a price response on that  
 13 day that's negative. It's not statistically  
 14 significant in terms of how people normally  
 15 characterize statistical significance, but there  
 16 is a price response on that day, and I think the  
 17 value of the equity falls \$25 million roughly.

18          Q. When you say, "It's not statistically  
 19 significant," can you tell me what it means? Not  
 20 meeting a particular confidence level?

21          A. Not meeting a particular confidence  
 22 level.

23          Q. Is that the 95 percent confidence level?

24          A. I forget exactly what it was. I'm not  
 25 sure it even met the 90, but -- I just don't

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1           Robert W. Holthausen  
 2 take place.

3           Q. Okay. The potential role was undefined,  
 4 I take it?

5           A. Well, I think I just defined it, but,  
 6 yes. I mean, there could have been other things  
 7 that they could be negotiating as well.

8           Q. Okay. And the outcome of this  
 9 negotiation could be good, bad, or indifferent.  
 10 We just don't know?

11          A. Yeah. I mean, anything could happen  
 12 associated with that. That's correct.

13          Q. Okay. And do you believe,  
 14 Professor Holthausen – I think you've done some  
 15 work in this area – that the specificity of the  
 16 information in the announcement has a bearing on  
 17 its market impact?

18          A. What do you mean by "specificity" in  
 19 this particular case?

20          Q. The amount of information provided on  
 21 the subject that you are opining about.

22          A. Well, I think there – you know, the  
 23 more information that's given, the better, but I  
 24 think there's a lot of information here about the  
 25 role that the holding company notes are going to

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1           Robert W. Holthausen  
 2 remember what it was.

3           Q. Okay. Professor Holthausen, did  
 4 investors learn anything about the indenture  
 5 covenants in particular in the Marvel parent or  
 6 Marvel III notes from the October 17 announcement?

7           A. There was nothing stated in particular  
 8 about the indenture covenants in this  
 9 announcement, but I think it's a reasonable  
 10 inference to draw that they would understand what  
 11 those were, that there was some role for those.  
 12 And, in fact, the analyst reports that come out  
 13 between October 17 and November 12 talk about the  
 14 indenture covenants.

15          Q. These are the reports I haven't seen  
 16 yet?

17          A. Yes, they are.

18          Q. Did investors learn from the October 17  
 19 announcement that Mr. Perelman would not make an  
 20 equity investment in Marvel unless the noteholders  
 21 agreed that the stock he bought would not be  
 22 subject to the indenture covenants?

23          A. They did not learn that directly.

24          Q. Okay. You said you did some analysis to  
 25 determine whether the information in the

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Page 182	Page 183	Page 184
1                    Robert W. Holthausen 2        Q. Yes. 3        A. Yes, that's my understanding. 4        Q. Okay. And if, indeed, he did control 5     for the third quarter earnings information, do you 6     have any other criticism of his report based on 7     the announcement of that third quarter earnings 8     information? 9       A. Just the third quarter earnings 10   information or all the other information? 11      Q. Just the third quarter. 12      A. Well, to be honest, I'd have to go back 13   and look more carefully at what he did to know 14   whether I thought he did it correctly or not. 15   Assuming he did it correctly, then I wouldn't have 16   any qualms with it. 17      Q. As you sit here, I take it you can't 18   remember -- 19      A. I cannot remember how he did it. 20      Q. Okay. Could we take a five-minute 21   break? 22      A. Sure. 23      THE VIDEOGRAPHER: If we can also -- 24   when we go off the record, I have a question. The 25   time now is 2:57 p.m., and we're going off the		1                    Robert W. Holthausen 2        A. Well, I think they're disclosing bad 3     news here. Expectations had been roughly 40 cents 4     a share. They're saying here that the loss is 5     going to be 52 to 57 cents a share. I think that 6     would be viewed as negative news by the market. 7       Q. Was there something that Mr. Baliban 8     should have done about this announcement of 9     company guidance that he didn't do? 10      A. Well, the issue is whether, you know, 11   you can apportion all these things out or not 12   amongst all these different announcements, which 13   is difficult to do. There's a long literature on 14   management forecasts which basically says that if 15   managers forecast bad news, there are negative 16   price responses to them. 17      Q. You've seen studies specifically 18   addressing company guidance? 19      A. Management forecasts. They're the same 20   thing. There are studies on point estimates. 21   There are studies on range estimates, all kinds of 22   studies. 23      Q. Are you able to tell me the name or 24   author of any of those studies? 25      A. There's a study by Steve Penman, there's
1                    Robert W. Holthausen 2   record. 3   (There is an off-the-record discussion.) 4      THE VIDEOGRAPHER: This concludes the 5   tape No. 2 of the videotape deposition of Robert 6   Holthausen. The time now is 2:58 p.m., and we're 7   going off the record. 8   (There is a recess taken.) 9      THE VIDEOGRAPHER: This the beginning of 10   tape No. 3 in the videotape deposition of Robert 11   Holthausen. The time now is 3:09 p.m., and we're 12   back on the record. 13   BY MR. GOLDWATER: 14      Q. Professor Holthausen, would you just 15   take a look at paragraph 33 of Holthausen 16   Exhibit 1? 17      A. Okay. 18      Q. Okay. You mention in that paragraph 19   that "Marvel announced earnings guidance for the 20   upcoming fourth quarter of 1996." 21      Do you see that? 22      A. Correct. 23      Q. In your view, is this announcement of 24   fourth quarter guidance significant to 25   Mr. Baliban's report in some way?	Page 183	1                    Robert W. Holthausen 2   a study by Greg Waymire. 3      Q. How do you spell that? 4      A. Waymire? 5      Q. Yes. 6      A. W-a-y-m-i-r-e. There's probably -- I 7   don't remember them all off the top of my head. 8   There's probably 10 or 15 studies on management 9   forecasts that look at different elements of the 10   forecasts. Some look at price responses. Some 11   look at analyst reactions to them. 12      Q. And these are -- to make sure we're 13   talking about the same thing, these are 14   forward-looking company guidance as distinguished 15   from announcements of earnings for periods of time 16   that have already come and passed? 17      A. Forward-looking company guidance in your 18   terminology, yes. 19      Q. Do you have a view, Mr. Holthausen, as 20   to whether the announcement of this guidance 21   affected Marvel's stock price on November 12, 22   1996? 23      A. I believe it would have affected it 24   negatively, but I have not attempted to measure 25   that.

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1            Robert W. Holthausen	1            Robert W. Holthausen
2    Q. What's the basis for your opinion if you	2    Mr. Baliban should have done with this information
3 haven't attempted to measure it?	3    that he didn't do?
4    A. All the prior studies that indicate when	4    A. Well, the issue, again, is that this --
5 managers release negative forecasts, there are	5    there's potential -- this is potentially negative
6 negative stock price reactions to them.	6    news to the market. Market rate may have
7    Q. Do you believe it's relevant whether	7    responded negatively to the news that it was
8 announcements of company guidance have in the past	8    evaluating this impairment and evaluating
9 impacted stock price?	9    alternative restructuring plans. And if you want
10   A. Maybe you could rephrase that for me.	10   to infer something about the price response to
11 Are you saying if Marvel had issued guidance in	11   other news that came out that day, you would have
12 the past?	12   to try to figure out how to control for this.
13   Q. Yes.	13   Q. When you say you would have to control
14   A. It's certainly possible the issue would	14   for it, you're assuming it has a market impact?
15 be whether you have enough observations, whether	15   A. Correct. If it doesn't have any market
16 you could control for all the other things that	16   impact, then you wouldn't have to control for it.
17 were taking place there. It's not necessarily a	17   But if it does have a market impact, you'd have to
18 simple thing to do for an individual company	18   try to figure out how you could control for it.
19 because of the number of times that companies	19   Q. Understood. And is it your view that
20 often give guidance.	20   this news had a market impact?
21   Q. And in your review of the analyst	21   A. Certainly news like this in other
22 reports that you looked at, did you see any where	22   studies. There have been studies on impairment
23 they were talking about the -- in the wake of all	23   and studies on restructuring in the past, and a
24 of the news that came out on November 12, did you	24   lot of those indicate negative price responses.
25 see any where they were discussing the	25   Now, most of those actually look at -- I think

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1            Robert W. Holthausen	1            Robert W. Holthausen
2 implications of the fourth quarter company	2    they actually look at restructuring announcements.
3 guidance as distinguished from the other news	3    I don't know whether there's been a study that has
4 items that came out that day?	4    tried to look at -- were evaluating whether to
5    A. I believe there were analysts who	5    restructure or evaluating whether to impair. I'm
6 basically lowered their expectations of earnings	6    not sure there's enough sample size that will
7 based upon this.	7    allow you to do that study.
8    Q. Which analysts are those?	8    Q. So you're not aware of a study that
9    A. I don't remember off the top of my head.	9    evaluates the market impact, if any, of
10   Q. Do you know if those reports came out on	10   announcements that a company is evaluating whether
11 November 12 as distinguished from some period of	11   to take an impairment or restructuring?
12 time after November 12?	12   A. Not off the top of my head, right.
13   A. I believe they were after November 12.	13   Q. And what are the articles that you were
14   Q. Okay. Okay. Would you please take a	14   referring to when you said there are articles that
15 look at paragraph 34 of Holthausen Exhibit 1?	15   talk about announcements of actual impairments and
16   A. Uh-huh.	16   restructuring charges?
17   Q. You say there that Marvel announced that	17   A. There's an article by Jennifer Francis.
18 it was "evaluating whether there had been	18   Q. F-r-a-n-c-i-s?
19 impairment to goodwill and other intangible	19   A. Uh-huh. Oh, what's his name? There's
20 assets, and is considering restructuring and other	20   an article by a guy who was at Cornell when he
21 actions, all of which could result in substantial	21   wrote it. I can't remember his name. I'm sorry.
22 1996 year-end charges."	22   It escapes me off the top of my head.
23   Do you see that?	23   Q. Okay. You're aware, aren't you, that
24   A. Uh-huh.	24   there are a lot of articles that show that
25   Q. In your view, was there something	25   announcements of restructuring or impairment

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1           Robert W. Holthausen  
 2 charges have positive market impacts?  
 3       A. There's mixed evidence in the literature  
 4 about that.  
 5       Q. Okay. And are you able to say, as you  
 6 sit here, whether this particular announcement had  
 7 a market impact on Marvel?  
 8       A. No, I'm not.  
 9       Q. I think you may have told me this  
 10 already, and I apologize if you did. But did you  
 11 do any analysis of whether or to what extent  
 12 Marvel's announcement that it was evaluating  
 13 whether to take an impairment to goodwill and was  
 14 considering restructuring actions affected  
 15 Marvel's stock price?  
 16      A. This particular announcement?  
 17      Q. Yes.  
 18      A. No. There's no way to examine this  
 19 particular announcement because it's not in  
 20 isolation.  
 21      Q. Okay. Would you please take a look at  
 22 paragraph 35 of Holthausen Exhibit 1? You mention  
 23 in that paragraph that Marvel announced on  
 24 November 12, 1996, that "as a result of the  
 25 defaults under its credit agreements, which had

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1           Robert W. Holthausen  
 2       Q. Was there something that Mr. Baliban  
 3 should have done with this information that you  
 4 think he didn't do?  
 5       A. Well, again, this is something that has  
 6 potentially negative news on the stock price, and  
 7 he's not adjusting or controlling for that to the  
 8 extent that it does have a negative impact.  
 9       Q. And in your -- do you have an opinion as  
 10 to whether this announcement did have an impact on  
 11 Marvel's stock price on November 12?  
 12      A. Well, it certainly wouldn't be  
 13 considered good news. Whether it actually  
 14 affected market expectations is hard to know  
 15 because you don't know what the market's  
 16 expectation was on that date, but you certainly  
 17 couldn't classify it as good news, and it may have  
 18 had a negative impact on stock price.  
 19      Q. I understand your view that it may have.  
 20 My question is: Are you offering an opinion as to  
 21 whether it did have a market impact on Marvel?  
 22      A. There's no way to definitively separate  
 23 all these out from a single announcement.  
 24      Q. Okay. So if I'm understanding you,  
 25 you're not offering an opinion as to whether this

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1           Robert W. Holthausen  
 2 been announced the prior month, Marvel was  
 3 reclassifying the balance of its long-term debt to  
 4 current liabilities"?  
 5       A. Correct.  
 6       Q. Okay. And what's the significance of  
 7 that announcement, if any, to Mr. Baliban's  
 8 report?  
 9       A. Well, the issue, again, is whether or  
 10 not this has negative implications for Marvel's  
 11 stock price. One of the things that you learn  
 12 from this is that they haven't been successful in  
 13 obtaining a waiver, and they must not be on the  
 14 cusp of getting that waiver either because,  
 15 otherwise, they would postpone the  
 16 reclassification of this until their 10Q was due.  
 17 So if they thought they were going to get one in  
 18 the next day or two, they would be holding off on  
 19 this announcement and not going forward with it.  
 20 But what's obviously happening here is, they know  
 21 they're not going to get it in the short term.  
 22 Generally accepted accounting principles will  
 23 require this reclassification in the absence of a  
 24 waiver or in the absence of fairly definitive  
 25 information that the waiver is forthcoming.

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1           Robert W. Holthausen  
 2 particular item of news impacted Marvel's stock  
 3 price on November 12?  
 4       A. I'm saying that it could have, and it  
 5 hasn't been controlled for.  
 6       Q. Maybe I missed something. I thought we  
 7 established earlier that you can't control for  
 8 something unless you assume it has a market  
 9 impact. Is that correct? There's nothing to  
 10 control for unless a news item has a market  
 11 impact?  
 12      A. Sure, right, right.  
 13      Q. Okay. So the first question is whether  
 14 it has a market impact, and that's what I'm asking  
 15 you. Did this news item have a market impact on  
 16 November 12?  
 17      A. It potentially has a market impact, but  
 18 there's no way to know that from one announcement  
 19 that takes place in the context of eight other  
 20 announcements.  
 21      Q. Professor Holthausen, have you done any  
 22 analysis to determine whether or to what extent  
 23 Marvel's announcement that it was reclassifying  
 24 long-term debt affected Marvel's stock price on  
 25 November 12?

49 (Pages 190 to 193)

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1            Robert W. Holthausen

2        A. As I said, there's no way to do that  
3 analysis, given that all these occurred at the  
4 same time.

5        Q. So if I'm understanding you, you did not  
6 do any such analysis?

7        A. Correct.

8        Q. By the way, if that had a market impact,  
9 if we assume that it had a market impact, would  
10 you expect a corresponding impact on the market  
11 price if and when Marvel announced that it had  
12 been able to obtain a waiver from its banks?

13      A. At the same time period?

14      Q. No, no. If we assume that this news  
15 about reclassifying long-term debt was significant  
16 to the market to the extent that it had a market  
17 impact, wouldn't we also expect that if and when  
18 Marvel did obtain bank waivers, there would be a  
19 market impact in the other direction?

20     MR. ALLINGHAM: I object to the form of  
21 the question.

22      A. I don't think you necessarily could  
23 infer that because it all depends upon what the  
24 market's expectations are. There are lots of  
25 times when companies need to obtain waivers, and

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1            Robert W. Holthausen

2        A. Well, the offer of 85 cents a share,  
3 which is significantly below the price prior to  
4 November 12, is an offer from somebody who would  
5 be considered an insider at the company and would  
6 presumably have fairly detailed knowledge about  
7 the company.

8        Q. And did the announcement of the  
9 85-cents-a-share offer affect Marvel's stock  
10 price?

11      A. Well, we know that Marvel's stock price  
12 responded on November 12, and we know that a lot  
13 of things occurred on November 12. I mean, it  
14 went from whatever it was, 4 5/8 to 275 or  
15 whatever. So there are a lot of things that are  
16 occurring on that day, including this particular  
17 announcement.

18      Q. Did this particular announcement affect  
19 Marvel's stock price?

20      A. I believe this announcement would affect  
21 Marvel's stock price.

22      Q. And how do you know that?

23      A. I don't know it with certainty. I think  
24 that when you have an insider who is offering 85  
25 cents a share where the current price is 4 5/8,

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1            Robert W. Holthausen

2 everybody thinks they're going to be able to  
3 obtain a waiver. And when they obtain the waiver,  
4 there's no significant price response because  
5 everybody thought it was going to be pretty easy  
6 for them to obtain a waiver.

7        Q. Okay. And does the same hold true for  
8 November 12, that it depends on what the market's  
9 expectations were?

10     MR. ALLINGHAM: Objection to the form of  
11 the question.

12      A. All —

13      Q. Go ahead.

14      A. Whether or not anything responds depends  
15 upon what the market's expectation are about the  
16 news.

17      Q. Okay. Would you please take a look at  
18 paragraph 37 of Holthausen Exhibit 1?

19      A. Okay.

20      Q. You see the third sentence of that  
21 paragraph? You say that the Andrews Group  
22 proposal "likely provided the market with  
23 information about the value of the company"?

24      A. Uh-huh.

25      Q. What information are you talking about?

1            Robert W. Holthausen

2 this is a smart investor who's done a lot of  
3 deals. I'm pretty sure this offer would be  
4 subject to going through a whole fairness opinion.  
5 And I presume they weren't just making an offer,  
6 you know, that they knew was going to get  
7 rejected. And so if this is what he believes is a  
8 value that he would be willing to pay for this  
9 company, then I think that's going to give the  
10 market some information about what the value of  
11 Marvel's stock price is.

12      Q. Have you done any analysis of whether or  
13 to what extent the announcement of the terms of  
14 the Andrews Group proposal, in other words, the 85  
15 cents a share, affected Marvel's stock price?

16      A. Again, there's no way to disentangle all  
17 of these announcements which are occurring  
18 simultaneously.

19      Q. Okay. In Mr. Baliban's report he  
20 expressed the opinion that the 85-cent price per  
21 share offered by Andrews Group was structured in  
22 order to protect Mr. Perelman's 80 percent  
23 position in Marvel's stock. Does your report  
24 address Mr. Baliban's opinion on that subject?

25      A. I don't talk about that particular issue

50 (Pages 194 to 197)

Page 198	Page 200
<p>1            Robert W. Holthausen      2 in my report.      3       Q. Okay. And in Mr. Baliban's report he      4 expresses the opinion that the 85 cents per share      5 offered by Andrews Group was not reflective of      6 Marvel's value. Does your report address      7 Mr. Baliban's opinion on that subject?      8       A. Again, what I said here was, I think      9 that the market responded to this information.      10 It's clear that the market didn't think that      11 Marvel was worth 85 cents a share because the      12 stock price doesn't drop all the way to 85 cents a      13 share. But I think the market learned from this      14 and revised its expectations about Marvel based      15 upon this offer.</p> <p>16      Q. Did you do any analysis to determine      17 what the value of Marvel was on November 12, 1996?</p> <p>18      A. A fundamental value based upon      19 discounted cash flows or something like that?</p> <p>20      Q. Or anything else.</p> <p>21      A. No, I did not.</p> <p>22      Q. And you may have told me this. Do you      23 have an opinion as to how -- are you offering an      24 opinion as to how the 85 percent share offer price      25 was derived, or is that outside the scope of what</p>	<p>1            Robert W. Holthausen      2 \$350 million in. Mr. Baliban takes this given      3 that \$350 million is the right amount of money to      4 put in.      5       Q. I don't understand what you just told      6 me. You're saying that Andrews Group could have      7 chosen to put more money in?      8       A. If they thought -- if they wanted to      9 have the 80 percent -- okay? -- and they wanted      10 to, you know, have a transaction that was more      11 likely to be approved because if 85 cents was too      12 low a share price, too low a value, they could      13 have put more money in.      14      Q. Oh, I see. They could have increased      15 the share price?      16      A. Sure --      17      Q. I see.      18      A. -- which would have meant that they      19 would have had to have put more money in if they      20 wanted to retain an 80 percent ownership.      21      Q. And if they wanted to have the      22 transaction approved, wouldn't it increase the      23 likelihood of that happening if the offer -- if      24 the share price was closer to the market price?      25      A. Sure. If they had offered more,</p>
Page 199	Page 201
<p>1            Robert W. Holthausen      2 you're doing?      3       MR. ALLINGHAM: Objection to the form.      4 You said "the 85 percent" --      5       MR. GOLDWATER: Oh, I'm sorry. My      6 mistake. I'll restate it.      7       Q. Are you offering an opinion as to how      8 the 85-cent-per-share price was derived?</p> <p>9       A. The 85-cent price per share was derived      10 by the Andrews Group based upon presumably what it      11 thought the valuation was.      12      Q. Okay. Do you have an opinion whether      13 the 85-cents-per-share offer price in the Andrews      14 Group proposal was itself a product of the      15 indenture covenants?</p> <p>16      A. I don't think it had to be a product of      17 the indenture covenants because Mr. Baliban's      18 calculation presumes that you're going to put in      19 \$350 million. There would be nothing that -- I      20 mean, they could have put in more money if they      21 had wanted to for the same number of shares. So      22 if they wanted to get this transaction done and      23 they thought that 85 cents a share wasn't a      24 reasonable valuation, but they wanted to get the      25 transaction done, they could have put more than</p>	<p>1            Robert W. Holthausen      2 potentially it might have gotten approved, but --      3 and my point is that they knew this was going to      4 have to go through a whole process in order to get      5 approved. And I presume they just weren't wasting      6 their time by putting out an offer that was so far      7 below what they perceived to be the market value      8 of this company.      9       Q. Why do you presume that?      10      A. Well, why would I waste my time putting      11 forward an offer that I knew would never go      12 through? These are, you know, rational people.      13 They know a lot about the processes at which this      14 is going to take place. Buying 80 percent of the      15 company, it's hard to believe you're not going to      16 get a fairness opinion associated with this.      17      Q. Have you done anything, looked at      18 documents, talked to people, done any economic      19 analyses to try to determine how the      20 85-cent-per-share offer price was derived?      21      A. I've not seen any documents.      22      MR. GOLDWATER: Could I have this marked      23 as Holthausen-4? You know what? We don't need to      24 do that. I'm going to give you another piece of      25 paper to mark. May I have this piece of paper</p>

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1                   Robert W. Holthausen  
 2 marked as Holthausen-4?  
 3                   (Press release dated November 12, 1996,  
 4 is marked as Holthausen Exhibit 4 for  
 5 identification.)  
 6                   Q. I show you what's been marked as  
 7 Holthausen-4 and ask you to please take a look at  
 8 that.  
 9                   A. Okay.  
 10                  Q. If you look at the second page of  
 11 Exhibit 4 -- by the way, this is the announcement  
 12 on November 12, 1996, of Marvel's receipt of the  
 13 Andrews proposal. Is that right?  
 14                  A. That's what it says.  
 15                  Q. Okay.  
 16                  A. It's not the Andrews proposal. It's not  
 17 the Andrews proposal announcement.  
 18                  Q. What is it?  
 19                  A. It looks like a report that somebody has  
 20 made about the Andrews proposal.  
 21                  Q. Oh, I see what you're saying. It's not  
 22 a document prepared by Andrews. It's Marvel's  
 23 announcement that --  
 24                  A. It's not the press release from the  
 25 Andrews Group.

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1                   Robert W. Holthausen  
 2 restructuring, essential if Marvel is to resolve  
 3 its current difficulties and have the opportunity  
 4 over time to prosper."  
 5                   Okay. Those two parts of the November 12  
 6 announcement are not mentioned in your reports. I  
 7 just wanted to go over them with you. Did the  
 8 information in those two paragraphs, in your  
 9 opinion -- do you have an opinion as to whether or  
 10 not the announcement of that information affected  
 11 Marvel's stock price?  
 12                  A. Well, the first paragraph talks about --  
 13 it's going to require consents, etc., from the  
 14 Marvel credit agreements. I believe that was  
 15 already said in the October 17 announcement --  
 16                  Q. Yeah, I agree with that, so I didn't  
 17 talk about that.  
 18                  A. -- that would be necessary.  
 19                  Q. I didn't even read that sentence.  
 20                  A. Okay. I'm sorry. I'm looking at  
 21 paragraphs. Okay.  
 22                  Q. Okay. It's the sentence beginning  
 23 "moreover."  
 24                  A. Okay. So then, the issue here is  
 25 whether or not -- "a number of issues under Marvel

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1                   Robert W. Holthausen  
 2                  Q. It's the press release from Marvel?  
 3                  A. Okay.  
 4                  Q. Okay. And if you look at the second  
 5 page of Exhibit 4, you see the first full  
 6 paragraph. The last sentence says, "The Andrews  
 7 investment is subject to the satisfactory  
 8 resolution of a number of issues under the Marvel  
 9 parent holding company indentures, including that  
 10 any Marvel common stock purchased by Andrews not  
 11 be subject to the liens thereunder."  
 12                  A. Uh-huh.  
 13                  Q. Okay. You don't mention that in your  
 14 reports. I just wanted to ask you: Did the  
 15 announcement -- you know what? I'll do this  
 16 together with another piece of this. The third  
 17 paragraph of that, on that second page of  
 18 Exhibit 4, "In our view, the Andrews investments  
 19 represents a significant opportunity for Marvel  
 20 and its stockholders," do you see that paragraph?  
 21                  A. Uh-huh.  
 22                  Q. It goes on, "The Andrews investment  
 23 would provide Marvel with desperately needed  
 24 liquidity and financial flexibility. As such, it  
 25 is a fundamental predicate to a financial

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1                   Robert W. Holthausen  
 2 parent holding company indentures, including any  
 3 Marvel common stock purchased by Andrews, not be  
 4 subject to the liens thereunder." The --  
 5                  Q. Your question is just whether you have a  
 6 view as to whether that affected Marvel's stock  
 7 price.  
 8                  A. Well, there was already -- you know, the  
 9 analysts were already talking about the issues of  
 10 dilution and the potential that Perelman might  
 11 have to put up some other kind of collateral  
 12 because of the dilution that was going to take  
 13 place. I think it's fair to say that the market  
 14 knew in advance of this that there were going to  
 15 be negotiations with the noteholders about the  
 16 indenture covenant agreements and the -- and the  
 17 effect of the dilution on the collateral. Whether  
 18 or not this particular piece of it was known or  
 19 not, certainly the dilution was going to be an  
 20 important component that was going to have to be  
 21 negotiated with the noteholders. And the analysts  
 22 were talking about how this was going to be a, you  
 23 know, a significant sticking point in what was  
 24 going to go on.  
 25                  Q. Yeah. My question is whether you have a

52 (Pages 202 to 205)

Page 206	Page 208
1            Robert W. Holthausen	1            Robert W. Holthausen
2 view – and maybe you don't – as to whether this	2 somehow the noteholders would have a part in.
3 particular item of information affected Marvel's	3 What is it in this announcement that leads you to
4 stock price.	4 that?
5        A. I think this was largely known by	5        A. Well, there's the sentence that we were
6 October 17, but, again, it's impossible to	6 just talking about that says that the Andrews
7 disentangle all these announcements from one	7 investment is subject to a satisfactory resolution
8 another.	8 of a number of issues under the Marvel parent
9        Q. So you can't say, as you sit here,	9 holding company indentures, which I believe is
10 whether it did or it didn't?	10 this same kind of stuff that you learned in the
11        A. Whether it had some incremental impact	11 October 17 announcement.
12 relative to the October 17 announcement?	12        Q. What kind of stuff – the "same kind of
13        Q. That's not my question. As you sit here	13 stuff," what do you mean by that?
14 today, can you tell me: Do you have a view as to	14        A. I mean, we already talked about in the
15 whether that particular item affected Marvel's	15 October 17 announcement how there were going to
16 stock price?	16 have to be negotiations with the noteholders in
17        A. I think that most of this information	17 order for that to go through.
18 was out on October 17.	18        Q. Okay. My recollection of what you said
19        Q. Does that mean your answer is you don't	19 about October 17 is somehow we would have to infer
20 think it did?	20 what the negotiation would be about because I
21        A. I don't think this was going to have a	21 didn't talk about indenture covenants or things
22 very significant impact because of all these	22 like that. Is that consistent with your
23 issues had been talked about previously.	23 understanding or your recollection?
24        Q. And have you done any analysis of	24        A. Well – but it did talk about
25 whether or to what extent the announcement of that	25 negotiations taking place with the noteholders of

Page 207	Page 209
1            Robert W. Holthausen	1            Robert W. Holthausen
2 information affected Marvel's stock price?	2 the holding company notes.
3        A. No.	3        Q. Well, it didn't actually mention a
4        Q. You mentioned – by the way, did the	4 negotiation. You introduced that term. What I'm
5 November 12 announcement that we're looking at,	5 trying to figure out is, since you introduced the
6 this Holthausen Exhibit 4, did that change the mix	6 "negotiation" term, what it is that you thought
7 of information in the market as to who would be	7 was – whether you thought something was changing
8 negotiating and about what?	8 as a result of this November 12 announcement.
9        A. No. I think the players are pretty much	9        A. Maybe I'm not understanding your
10 the same because it's Andrews, Marvel, the banks,	10 question. Okay? When I go back and I look at
11 and the holding company noteholders, so I don't	11 Exhibit 3, the sentence says, "Proposal would be
12 think the players have changed relative to what	12 subject to an agreement among Marvel, its banks,
13 the October 17 announcement said. It does talk	13 the holders of certain Marvel holding company
14 about the boards of directors of both Marvel and	14 bonds, and Andrews Group on the terms of the
15 Andrews, but I don't think that would be a	15 Andrews Group purchase."
16 surprise to the market, given the announcement on	16        Q. Right.
17 the 17th. Maybe I'm missing something, but I	17        A. So all I'm saying is that all of those
18 don't think it changes the players.	18 players that were named in October 17 are named
19        Q. What in this November 12 announcement	19 here.
20 would be signaling to investors that Mr. Perelman	20        Q. Right.
21 was inviting a negotiation with the noteholders?	21        A. And any players that are mentioned here
22        A. Was inviting a negotiation?	22 that are not part of October 17th are the boards
23        Q. I'm trying to understand. You've told	23 of directors of Andrews and Marvel, which I think
24 me that you think that the market understood this	24 everybody would have inferred would have been
25 to be inviting a negotiation of some sort that	25 involved anyway, so --

53 (Pages 206 to 209)

Page 210	Page 212
1            Robert W. Holthausen	1            Robert W. Holthausen
2    Q. And is there anything about -- when	2    it's proposal was such -- that the Andrews
3    Exhibit 4 says that "The Andrews investment is	3    proposal was subject to a waiver of liens under
4    subject to resolution of some issues under the	4    the holding company indentures -- to be inviting a
5    holding company indentures, including that any	5    negotiation on that subject? In other words,
6    Marvel common stock purchased by Andrews not be	6    Perelman's open to it not being subject to the
7    subject to the liens thereunder," is that	7    liens? I'm sorry. That Perelman's open to it
8    signaling to you that Perelman is inviting a	8    being subject to the liens? It's really an open
9    negotiation on that subject?	9    item for discussion?
10   A. Maybe we're speaking at cross purposes	10   MR. ALLINGHAM: Objection to the form of
11   because of the word "negotiation," but there's	11   the question.
12   going to have to be some satisfactory resolution	12   A. I have no idea whether Perelman wanted
13   of that. The holding -- the holding company	13   to negotiate that point or not.
14   noteholders can say yes, they will or no, they	14   Q. No. Of course you don't. I'm asking
15   won't. I mean, I don't know what you mean by --	15   you whether, you know, as a reasonable market
16   what you're getting at with the word	16   person who is looking -- looks at things like
17   "negotiation." Obviously they have to resolve	17   market impact, do you think that investors in the
18   this issue.	18   market would have understood Perelman to be
19   Q. In October 17 the Andrews Group	19   saying, "You know, I'm really open to a negotiated
20   announces that it has a rescue plan that it	20   resolution of this. And maybe they'll be subject
21   intends to propose, without giving any details.	21   to the liens and maybe they won't. It's really
22   Is that fair?	22   something I'm happy to discuss with noteholders"?
23   A. Without giving details, for example, of	23   A. Well, again, I have no personal
24   the price per share --	24   knowledge of what Perelman was thinking. You can
25   Q. Exactly.	25   imagine, however, that Perelman would be

Page 211	Page 213
1            Robert W. Holthausen	1            Robert W. Holthausen
2    A. Okay, yes.	2    interested in trying to do something to save this
3    Q. Okay. And on November 12 the Andrews	3    company. And whether he thought that this was --
4    Group tells Marvel that if there's going to be any	4    you know, he was going to make this one offer and
5    rescue plan, it's contingent on the noteholders	5    that was it and not change? I can't speak to
6    waiving the liens of the indenture covenants. Is	6    that.
7    that also fair?	7    Q. Yeah. You're personalizing it in a way
8    A. It does say that on November 12, but, as	8    that I'm not, that I'm not. I'm not talking about
9    I said before, I think it's pretty obvious from	9    Mr. Perelman in his heart of hearts contends.
10   the October 17 announcement that the negotiations	10   What I'm asking you is whether an investor who
11   with the noteholders are going to have to be about	11   sees this announcement would understand. It's
12   those indenture covenants. And the analysts went	12   irrelevant what Mr. Perelman in his heart of
13   on to talk, for example, about the majority	13   hearts wants to do. Would an investor who's
14   provisions in the indenture covenants.	14   deciding whether to buy, sell, or hold Marvel
15   Q. On November -- these are the analyst	15   stock read this announcement and think, "Gee, it
16   reports that you mentioned earlier?	16   sounds like Mr. Perelman is really open to
17   A. Uh-huh.	17   negotiation on the subject of whether an equity
18   Q. Okay. And I think you told me these	18   investment would or wouldn't be subject to the
19   were after November 12?	19   lien of the holding company indentures"?
20   A. No. They were after October 17 and	20   MR. ALLINGHAM: Objection to the form of
21   before November 12.	21   the question.
22   Q. And before November 12. Okay. Did you	22   A. I mean, if I read the sentence, it just
23   believe, Professor Holthausen, that the market	23   says "subject to the satisfactory resolution of a
24   would have understood the November 12	24   number of issues," but it doesn't say that it has
25   announcement -- this Holthausen Exhibit 4, that	25   to get resolved, how it's going to get resolved.

54 (Pages 210 to 213)

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1           Robert W. Holthausen  
 2 I mean, it is an issue on the table.  
 3 Q. Do you see any analysts say that  
 4 Mr. Perelman -- predict that Mr. Perelman would be  
 5 willing to make an investment that wasn't  
 6 subject -- I'm sorry -- that was subject to the  
 7 lien of the holding company notes?  
 8 A. I don't remember any analyst saying  
 9 that.  
 10 Q. Let's move on. Could you take a look at  
 11 paragraph 40 of your report, Holthausen Exhibit 1,  
 12 please?  
 13 A. Uh-huh.  
 14 Q. You talk about a computation of a  
 15 "prudent investor rate for various time periods  
 16 using simple interest" there. Do you see that?  
 17 A. Yes.  
 18 Q. Okay. And are you expressing an opinion  
 19 as to whether this is the appropriate interest  
 20 rate to be applied to any measure of damages in  
 21 this case?  
 22 A. No.  
 23 Q. Just acting --  
 24 A. I was asked to be a calculator, and  
 25 that's what I was.

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1           Robert W. Holthausen  
 2 added that to the six month in the period where  
 3 the 12 month didn't take place.  
 4 Q. Are there any other instances where you  
 5 used your judgment?  
 6 A. Another place where -- this is all going  
 7 to sound pretty silly -- but 3CG, the way that  
 8 these commercial paper rates were quoted was based  
 9 upon 360 days for a while. I guess it's because  
 10 people didn't have computers, and they figured  
 11 dividing by 360 was easier than 365. And then  
 12 they changed the series to computing it on a  
 13 365-day basis. So instead of using the 360-day  
 14 basis, we went back and readjusted those to a  
 15 365-day basis. We didn't find a good ten-year  
 16 treasury bond series.  
 17 Q. This is in 4B?  
 18 A. This is from 4B. Sorry. And so what we  
 19 did was, we took the five-year and the 20-year  
 20 series from Ibbotson and apportioned them to come  
 21 up with a ten, which would say essentially that  
 22 there's a -- to the extent that the 20 year earns  
 23 more than the five year, we're assuming a linear  
 24 approximation to the ten year. You understand  
 25 what I'm saying?

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1           Robert W. Holthausen  
 2 Q. Thank you. You mentioned, I guess, in  
 3 the penultimate sentence of paragraph 40 that  
 4 "Certain judgments are required to perform an  
 5 actual calculation of a prudent investor rate."  
 6 A. Correct.  
 7 Q. Could you direct me on Exhibit 6 to  
 8 which of the -- what parts of the calculation are  
 9 the products of judgment as opposed to something  
 10 else?  
 11 A. Okay. So if you look at one, the  
 12 one-year certificate of deposit --  
 13 Q. Uh-huh.  
 14 A. -- you can see that the data that we  
 15 found had six-month CD yields for a while, and  
 16 then 12-month CD yields.  
 17 Q. Where would I see that?  
 18 A. 1B, footnote 1B. We could not find  
 19 12-month CD yields going all the way back through  
 20 this time period.  
 21 Q. Oh, I see what you're saying.  
 22 A. So what did we do? We measured -- over  
 23 the time period where both series existed, we  
 24 measured what the yield difference was between the  
 25 12 month and the six month, the average, and we

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1           Robert W. Holthausen  
 2 Q. I do.  
 3 A. Okay. The triple A bond we actually  
 4 used. You know, maybe you could get a series of  
 5 triple A bonds. We couldn't find one, very  
 6 simply, so we actually used a Salomon Brothers  
 7 high-grade corporate bond index, which I believe  
 8 is double A and triple A bonds.  
 9 Q. Is this for note 5B?  
 10 A. I'm sorry. Yes, it's 5B. And the  
 11 opinion just says "the average-risk mutual fund."  
 12 Q. This is in 6B?  
 13 A. This is in 6B. They don't really talk  
 14 about whether they mean a mutual fund that invests  
 15 in stocks because there's bonds and there's  
 16 everything else. But if you look at all the other  
 17 types of investments that are there, it kind of  
 18 seems like they must really be talking about a  
 19 stock fund and not a bond fund. And then once you  
 20 decide you're going to do a stock fund, which is  
 21 the first judgment, which stock fund do you want  
 22 to choose? You could use an international index.  
 23 What are you going to use? We just used the S&P  
 24 500 because it seemed like something a US investor  
 25 would pretty much -- but doesn't mean that you

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5 ROBERT W. HOLTHAUSEN		
6 Mr. Goldwater	5	

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